Model Wellness Policy Guide

Language and recommendations to help schools and districts develop, monitor, and update comprehensive wellness policies that set high standards for healthy learning

ANOTHER TASTY PUBLICATION FROM CENTER FOR ECOLITERACY
**Background** In the Child Nutrition and WIC Reauthorization Act of 2004, the U.S. Congress established a requirement that all schools and districts with federally funded school meal programs adopt wellness policies by the start of the 2006–2007 school year.

The law requires that these policies must, at a minimum:

1. Include goals for nutrition education, physical activity, and other school-based activities that promote student wellness.

2. Establish nutrition guidelines for all foods available on campus during the school day with the objectives of promoting student health and reducing childhood obesity.

3. Provide assurance that guidelines for reimbursable school meals shall not be less restrictive than regulations and guidance issued by the Secretary of Agriculture.

4. Establish a plan for measuring the impact and implementation of the local wellness policy.

5. Involve parents, students, and representatives of the school authority, school board, school administrators, and the public in development of the local wellness policy.

Most school districts have a wellness policy on the books. Some of them are serving as valuable resources within their districts. Others, though, include vague goals or suggestions rather than requirements, fail to assign responsibilities for carrying out their provisions, or lack a process in place for regular review and revision of policies. A 2010 Robert Wood Johnson Foundation program report rated the average strength of policies at 35 or below on a scale of one to 100.

The Center for Ecoliteracy, in collaboration with Slow Food USA and the Chez Panisse Foundation, prepared an earlier version of this Model Wellness Policy Guide to help districts create wellness committees and draft policies. We offer the present Guide for the purpose of providing language and inspiration for districts as they monitor and update their wellness policies with the goal of placing health at the center of the academic curriculum.

**HOW TO USE THIS GUIDE**

The Guide is structured in numbered sections that correspond to the requirements of the Child Nutrition and WIC Reauthorization Act of 2004.

Model language and recommendations are provided to assist you in developing a comprehensive wellness policy that sets high standards for healthy learning. The Guide includes narrative language under headings and subheadings that make clear the district’s motivation in enacting policy and specific language for individual policy points. You may use
the language as is or adapt it to fit your school’s unique culture and needs.

Instructions throughout this Guide appear in italics.

DEVELOPING AN OPENING STATEMENT

School wellness policies are a direct expression of local care and concern for the well-being of young people. The best policies reflect core community values and culture, regional tastes and food traditions, and an emphasis on learning outcomes connected to diet, health, and environmental education.

Many school districts begin their wellness policies with a visionary statement of responsibility and a preamble that defines the need to act. This shared vision is the foundation of a partnership between school and community that makes clear the school district’s intention in adopting the policy and leads to the realization of policy goals.

Here are some basic principles on which we can all agree:

• Healthy children are the foundation of a healthy society.

• Healthy, well-nourished children are better able to learn.

• All children deserve nutritious, safe, and deliciously prepared food.

• Eating habits developed in childhood will affect health throughout life.

• Knowledge of food—how it is grown, who grows it, how it is prepared, its connection to tradition, and its influence in shaping the future of society—is integral to a healthy education.

Sample Statement of Responsibility

Here is some language that can be used or adapted to fit your circumstances:

• The board of education recognizes that there is a link between nutrition education, the food served in schools, physical activity, and environmental education, and that wellness is affected by all of these. The board also recognizes the important connection between a healthy diet and a student’s ability to learn effectively and achieve high standards in school.

• The board recognizes that it is the district’s role, as part of the larger community, to model and actively practice, through policies and procedures, the promotion of family health, physical activity, good nutrition, sustainable agriculture, and environmental restoration.

• The board of education further recognizes that the sharing and enjoyment of food and participation in physical activities are fundamental experiences for all people and are primary ways to nurture and celebrate our cultural diversity. These fundamental human experiences are vital bridges for building friendships, forming intergenerational bonds, and strengthening communities.

Sample Preamble

Wellness policies often begin with a preamble of statements that form the conceptual framework for change. The following are examples of such statements for consideration:
• Whereas, a healthy diet is connected to a student’s ability to learn effectively and achieve high standards in school;

• Whereas, each day, students and their parents trust that the foods offered at school are wholesome and safe, and that the governing board is responsible for ensuring the safety of foods provided at school;

• Whereas, fresh, seasonal, local, sustainably grown foods are a primary and recommended source of nutrition for growing children, and prepackaged, highly processed foods create a solid waste packaging management problem and expense for school districts;

• Whereas, small and midsize farms and America’s rural communities are under economic stress, and the public dollars from farm-to-school programs create a steady and reliable source of income for farmers;

• Whereas, the knowledge and skill base for farming, gardening, food preservation, cooking, and the ritual of the table are disappearing from American life;

• Whereas, public school is an excellent place to nurture and preserve America’s food traditions through storytelling, recipe swapping, rediscovering foodways, cooking classes, garden- and farm-based learning experiences, food served in the cafeteria, and connections to the core curriculum of science, math, language arts, history, geography, and social studies...

**WELLNESS POLICY REQUIREMENT 1**

Include goals for nutrition education, physical activity, and other school-based activities that promote student wellness.

This required policy section provides language to address school-based activities that promote student wellness in the areas of nutrition education, physical activity, and school-based learning experiences.

*You may use this language or adapt it to fit your specific circumstances.*

**Nutrition Education**

To help ensure the health and well-being of each student attending ___________ School District, and to provide guidance to school personnel in the areas of nutrition, health, physical activity, and food service, the governing board encourages teachers, principals, and Nutrition Services employees to recognize the lunch period as an integral part of the educational program of the district and to work to implement the goals of this policy.

The governing board will ensure the following:

• No student in the ___________ School District shall go hungry during school.

• An economically sustainable meal program shall make available a healthy and nutritious breakfast, lunch, and after-school snack to every student at every school so that students are prepared to learn to their fullest potential.
• Each school in the district shall establish an instructional garden (tilled ground, raised bed, container, nearby park, community garden, farm, or lot) of sufficient size to provide students with experiences in planting, harvesting, preparation, serving, and tasting foods, including ceremonies and celebrations that observe food traditions, integrated with nutrition education and core curriculum, and articulated with state standards.

• Staff shall integrate hands-on experiences in gardens and kitchen classrooms, and enriched activities such as farm field studies, farmers’ markets tours, and visits to community gardens, with core curriculum so that students begin to understand how food reaches the table and the implications that has for their health and future.

• Sampling and tasting in school gardens and kitchen classrooms shall be encouraged as part of nutrition education.

• Staff members are encouraged to utilize food from school gardens and local farms in kitchen classrooms and cafeterias based upon availability and acceptability.

• Schools shall use food as an integrator and central focus of education about human events, history, and celebrations, and shall encourage classes to use food and cooking as part of a learning experience that sheds light on the customs, history, traditions, and cuisine of various countries and cultures.

• Eating experiences, gardens, cooking classes, and nutrition education shall be integrated into the core academic curriculum at all grade levels.

• Schools shall promote food-centered activities that are healthful, enjoyable, developmentally appropriate, culturally relevant, and participatory, such as contests, promotions, taste testing, farm visits, school gardens, and kitchen classrooms.

• Lunch periods shall be scheduled so that students do not have to eat lunch unusually early or late and, ideally, so that they eat after periods of exercise.

• All school eating areas shall contain free, safe drinking water sources and facilities for washing hands.

• At each school site, students shall play a role in a recycling program that begins with the purchase of recycled products and maximizes the reduction of waste by recycling, reusing, and composting.

• Meals will be attractively presented and served in a pleasant environment with sufficient time for eating, while fostering good eating habits, enjoyment of meals, good manners, and respect for others.

• Students at the K–8 level will not be involved in the sale of candy, sodas, cookies and sweets at any school-sponsored event or for any fundraising activity.

• A full-service kitchen will be installed at school sites where public bond money is expended to repair or remodel a school.

• The maintenance committee shall include kitchen facilities, food preparation, and storage of equipment as a high priority in its comprehensive maintenance policy.
• Nutrition Services shall work to modernize computer equipment and programs, and institute an automated accounting system and card-swipe system to protect student privacy.

Physical Activity

The governing board recognizes the positive benefits of physical activity for student health and academic achievement. Recognizing that physical education is a crucial and integral part of a child’s education, the district will provide opportunities to ensure that students engage in healthful levels of vigorous physical activity to promote and develop the student’s physical, mental, emotional, and social well-being. Besides promoting high levels of personal achievement and a positive self-image, physical education activities should teach students how to cooperate in the achievement of common goals.

The components of the district’s physical education program shall include a variety of kinesthetic activities, including team, individual, and cooperative sports and physical activities, as well as aesthetic movement forms, such as dance, yoga, or the martial arts. Students shall be given opportunities for physical activity through a range of before- and/or after-school programs, including, but not limited to, intramurals, interscholastic athletics, and physical activity clubs.

The governing board will ensure the following:

• The district shall enhance the quality of physical education curricula and increase training of physical education teachers through site-based and district-wide staff development.

Physical Activity Exemptions

The superintendent or designee may grant temporary exemption from physical education under any of the following conditions:

Physical education teachers have developed and implemented a curriculum that connects and demonstrates the interrelationship between physical activity, good nutrition, and health, and the student is:

• ill or injured and a modified program to meet his/her needs cannot be provided;

• enrolled for one-half time or less;

• enrolled in grades 10–12 and attends a regional occupational center or program, and attendance in physical education courses results in hardship because of the travel time involved;

• enrolled in high school and is engaged in a regular school-sponsored interscholastic athletic program carried on wholly or partially after regular school hours;
School-Based Learning Experiences

The governing board recognizes that experiential learning activities that assist students to make connections between diet, health, and the environment are critical to the formation of student understanding of personal wellness within a larger context of environmental health. Schools play a crucial role in educating students on environmental issues and preparing them to be the stewards of their natural resources. The quality of life in future generations will depend upon our students’ willingness and ability to solve today’s environmental problems and prevent new ones from developing.

The governing board desires to offer environmental education that fosters attitudes of personal responsibility toward the environment and provides students with the concepts, knowledge, and the skills needed to contribute meaningfully to decisions involving the environment and its resources. At all grade levels, the governing board urges that environmental facts should be taught as they relate to each other so that students will understand basic ecological principles and appreciate the interrelated nature of living processes, the effect of human activities on ecological relationships, and the interdependence of humanity and nature.

The governing board also recognizes that interactive hands-on experiences with the natural world can empower students to actively investigate the ecological principles that sustain our environment. Through the use of experiential learning opportunities in school gardens and cooking classes, students can better understand where their food comes from and how the food choices they and their families make impact the health of the larger social and natural communities within which they live.

The governing board will ensure the following:

- Staff shall be encouraged to integrate garden, nutrition education, cooking and eating experiences, and energy and renewable energy experiences into the curriculum for math, science, social studies, and language arts at all grade levels.

- Staff shall be encouraged to establish relationships with local farms so that farmers and farm workers will visit school classrooms and students will visit farms.

- Students shall be encouraged to recycle; conserve materials, water, and energy; use biodegradable materials when possible; and dispose of wastes in an environmentally sound way at school, in the cafeteria, in the school garden and kitchen classroom, and in all classroom-based activities.

- Food service and teaching staff shall work cooperatively to integrate experiences in cafeterias, instructional gardens, kitchen classrooms, and farm field trips with the formal learning experience of all students.
School food service will work with school departments and with community partners and the student health council to facilitate student understanding and appreciation of fresh, local, sustainably grown food.

Students shall be offered the opportunity to participate in outdoor education programs that make connections between diet, health, the environment, and the interdependence of living things.

Professional Development
The governing board recognizes that using the local food system as a context for learning and embedding nutrition education in a school’s curriculum generates new content for students to learn. It also requires teachers to learn new content and new strategies for teaching it. For food service personnel, new menus require new ways of purchasing, preparing, and presenting foods. The transition to an educational model that makes food and health central parts of the academic curriculum requires professional development.

The governing board will ensure the following:

- Regular professional development will be provided to enable the Food Service Staff to become full partners in providing excellent school meals.

- Regular professional development will be provided, at least annually, to teachers and the Food Service Staff on basic nutrition, nutrition education, and benefits of sustainable agriculture.

Child Nutrition Services will be provided with USDA-approved computer software, training, and support to implement nutrient-based menu planning when such flexibility is desirable.

Child Nutrition Services staff and district teachers will receive professional development jointly, at least once a year, to facilitate a more coordinated approach to integrating classroom lessons with experiences in gardens, kitchen classrooms, and the cafeteria.

Waste Reduction
The board recognizes that school meal programs that utilize prepackaged, processed foods consistently generate more solid waste than those that cook from whole ingredients. A shift to cooking meals from fresh, whole ingredients usually leads to a reduction in solid waste and in the expense associated with waste disposal.

The governing board will ensure the following:

- Meals prepared at school shall utilize fresh, whole, unpackaged, unprocessed or minimally processed ingredients, to the maximum extent possible, in order to preserve nutritional content and reduce packaging waste.

- Cafeterias shall model environmentally sound practices and educate and involve students and staff in reducing waste, composting, recycling, and purchasing recycled material.

- Postconsumer food waste shall be composted and returned for use in the school garden program.
• Packaging containing school meals shall be made of recycled content and should be recycled.

• Savings from waste reduction policies administered by the school shall be tracked and those savings rebated to the school site for use in furthering the waste reduction and garden-based learning program.

**WELLNESS POLICY REQUIREMENT 2**

Establish nutrition guidelines for all foods available on campus during the school day with the objectives of promoting student health and reducing childhood obesity.

This required policy section provides language to establish nutrition guidelines for all foods available on campus during the formal learning day. You may use this language or adapt it to fit your specific circumstances.

Part of the educational mission of the __________ School District is to improve the health of the entire community by teaching students and families ways to establish and maintain lifelong healthy eating habits. The mission shall be accomplished through nutrition education, physical education, garden-based learning experiences, environmental restoration, core academic content in the classroom, and the food served in schools.

The governing board will ensure the following:

• All qualified children will become eligible for free meals, through frequent checking and coordination with county social services.

• Maximum participation in the school meal program will be achieved by developing a coordinated, comprehensive outreach and promotion plan, and by putting systems in place that ensure the elimination of the stigma of accepting “free” lunch (such as a card-swipe system).

• A shift from food-based planning to nutrient-based planning (as set forth in USDA guidelines) will be considered when it allows for more flexible food selection.

• The nutritional value of the food served will significantly improve upon USDA Dietary Guidelines through provision of nutritious, fresh, tasty, locally grown food that reflects community and cultural diversity.

• The reduced-price category for school lunch, breakfast, and snacks will be eliminated so that all low-income children have healthy food available at no cost.

• Schools will provide students with at least 20 minutes to eat after sitting down for breakfast and 30–45 minutes after sitting down for lunch.

• Students will be encouraged to share food, as food sharing is a fundamental experience for all peoples. Despite concerns about allergies and other restrictions on some children’s diets that can cause schools to discourage students from trading foods or beverages with classmates, sharing can be encouraged through service styles in the cafeteria, such as “family style,” that provide students with the opportunity to serve themselves from a common platter and to pass platters of food to tablemates.
• The Nutrition Services director will develop and implement a plan to support local sustainable agriculture by integrating organic foods, as defined by the USDA National Organic Program, into the meals served to students based on availability and acceptability.

• Nutrition Services will coordinate its menus with seasonal production of local farms and with production in school gardens so that school meals will reflect seasonality and local agriculture.

• Neighboring school districts will work cooperatively and, whenever possible, purchase collectively in order to increase the amount of products purchased from local farms.

• Schools shall develop a “healthy snacks” and “healthy parties” policy and provide parents and teachers with a list of healthy, affordable food choices for snacks and parties.

• Foods offered to students and employees of the district during the day as a snack, an incentive, or in school offices, whether provided by parents or staff, shall be consistent with the goals of the policy.

• Schools shall limit celebrations that involve food during the school day to shared monthly birthday celebrations and should discourage serving foods and beverages that do not meet nutrition standards for foods and beverages sold individually.

• The foods used during classes as part of the learning process, for fundraisers that take place at school, for at-school parties, or for school-sponsored events should follow the nutrition guidelines for snacks at school and should be healthy, safe, and delicious.

• Parents and staff are encouraged to provide party snacks that are consistent with the goals of the policy and to ensure that such items are served after the lunch hour whenever possible.

• Foods served at school will carry sufficient nutrition information to allow parents and students to make informed dietary choices. Information must clearly indicate dietary appropriateness such as vegetarian, vegan, or kosher and include processes such as organically grown, irradiated, containing bovine growth hormone (rBGH), or genetically modified.

• The exposure of children to potentially harmful residues of toxic agricultural chemicals, such as pesticides, herbicides, fertilizers, waxes, and fungicides, will be reduced and/or eliminated by increasing the purchase of foods that are grown sustainably and without the use of toxic chemicals.

• Foods exposed to potentially harmful food additives and processes, such as bovine growth hormone, irradiation, high fructose corn syrup, excessive salt, artificial flavors and colors, hydrogenated oils (transfats), preservatives, and genetic modification, shall be reduced and/or eliminated.

• Schools shall offer a variety of fresh fruits and vegetables, at least two nonfried vegetables and two fruit choices each day, and five different fruits and five different vegetables over the course of a week.
• No unhealthy food or beverage item may be advertised on school grounds, and fast food and “branded” food items shall not be offered for sale as part of any school meal program or as à la carte items.

• All revenue accrued by schools from foods sold on school campuses shall be spent only on school nutrition services.

• Elementary schools shall not have vending machines or school stores accessible by students.

• Vending machines and school stores shall only offer approved items.

• Draft food and beverage vending contracts shall be made available to the public for inspection and comments before being signed by the district, and neither the district nor individual schools may sign exclusive contracts, or contracts with confidential clauses, with soft drink, fast food, or snack food companies.

WELLNESS POLICY REQUIREMENT 3
Provide assurance that guidelines for school meals are not less restrictive than those set at the federal level by the Secretary of Agriculture.

This required policy section provides language to ensure that guidelines for school meals set by the District wellness policy are not LESS restrictive than those set at the federal level by the Secretary of Agriculture. You may use this language or adapt it to fit your specific circumstances.

• The Child Nutrition Services director will review this policy and ensure that the policies are not less restrictive than those set by the Secretary of Agriculture or state law.

WELLNESS POLICY REQUIREMENT 4
Establish a plan for measuring the impact and implementation of the local wellness policy.

This required policy section provides language to establish a plan for measuring the impact and implementation of the local wellness policy.

The wellness committee is a working group of the school district instrumental in drafting the wellness policy and in facilitating its adoption by the governing board. Wellness committees, student health councils, or child nutrition advisory councils are diverse and inclusive bodies that draft and review district wellness and nutrition policies and practices, track implementation, and recommend changes or improvements to the district. The committee is responsible for addressing food-related topics of concern to the school community and making wellness policy recommendations to the board of education. You may use this language or adapt it to fit your specific circumstances.

In conjunction with the adoption of a district wellness policy, the district shall establish a standing wellness committee, or student health council, to remain actively engaged with food service in monitoring the implementation of the wellness policy and in presenting recommendations to the governing board. The following guidelines pertain to the duties and responsibilities of standing wellness committees and food service to work cooperatively in evaluating success.
The standing wellness committee shall present to the governing board an annual report on the status of meeting the wellness policy goals. The report shall

- contain a review and comment on the director’s annual report, profit and loss statement, marketing plan, and business plan;

- contain recommendations for improving the delivery and cost effectiveness of food services;

- assist the director of Child Nutrition Services in the development and implementation of the outreach and promotion marketing plan;

- recommend to the governing board strategies to eliminate potentially harmful food additives and processes and to increase the amount of fresh, local produce offered through the school meal program;

- make periodic reports, as the student health council deems necessary;

- establish rules for decision-making;

- ensure that the full complement of students as specified in the policy is represented on the student health council;

- solicit student preferences through taste tests, surveys, interviews, and student participation on the district wellness committee.

**Nutrition Services Annual Report**

In order for the community to become full partners in the reinvention of food service, and in order for the wellness committee to be fully informed about the food service function and able to assess the impact and implementation of the local wellness policy, full transparency of food service operations and financials is necessary.

The board shall require, and each year Child Nutrition Services shall prepare, a director’s annual report for the board of education, which will include

- a description of the level of service for each site and level of participation;

- a profit and loss statement for the past fiscal year;

- an outreach and promotion marketing plan (with assistance from the student health council);

- a budget for the future year;

- a report on the progress in meeting the wellness policy goals;

- a report on the nutritional quality of the food being served;

- an inventory of equipment;

- a budget for maintenance and replacement equipment;

- an accounting of Child Nutrition Services’ financial reserve, if any, and a budget allocating the reserve;

- an annual review of school-food sales that determines:
  - the percentage of food purchased from local
sources and the total dollar amount spent on local food;

- the income benefit or loss due to increases in local purchasing;

- opportunities to increase purchase of local and seasonal items;

- impacts on participation and on fruit and vegetable consumption;

- the nutrition education students are receiving and how it is administered.

This report shall inform the work of the wellness committee, which shall prepare an annual report to the board of education that contains a review and comment on the director’s annual report. The school district’s wellness policy, director’s annual report, the wellness committee’s annual report, and monthly menus shall be available at the district office and on the board of education’s website.

**WELLNESS POLICY REQUIREMENT 5**

**Involve parents, students, and representatives of the school authority, the school board, school administrators, and the public in development of the local wellness policy.**

This required policy section provides language for the establishment of an inclusive process to develop a district wellness policy. Wellness committees are intended to be diverse and inclusive bodies representative of the communities they serve. The membership should be large enough to ensure complete representation—cultural, ethnic, and economic—of the district and manageable enough to be effective at conducting meetings and making decisions.

All of the stakeholders—school administrators, educators, food service personnel, and parents—are concerned with student health and academic performance and want to help schools make a more positive impact in this area. The district wellness policy spells out challenges to student wellness and proposes solutions that have been arrived at through an inclusive public process.

The school district should also develop a vehicle whereby all members of the community who wish to have input to the wellness policy development process, whether or not they participate on the committee, can register their concerns and recommendations with the district.

When a district is constituting a wellness committee, it is critically important that all sectors of the learning community that will be charged with implementing the policy are represented, including administration, food service, finance, facilities, communications, waste management, and instruction.

In addition, community members including parents, grandparents, farmers, school nurses, nutritionists, and health-care professionals, and local organizations and agencies including community foundations, public health departments, and local elected officials concerned with the health and well-being of school-age children are critically important contributors.

Experience has shown that innovation occurring at a single school is unlikely to become part of
lasting, district-wide change unless the innovation is institutionalized in a district food policy. Innovations that are not supported by all stakeholders have little chance of success.

Shared leadership creates the conditions for real and lasting change. Maintaining a school-district wellness policy is a practical way to create a shared vision and language about needed change. When the board of education adopts and regularly reviews and revises a district wellness policy, the entire community knows the district is committed to improving the school environment for children and youth, particularly the school food system. You may use this language, or adapt it to fit your specific circumstances.

The wellness committee is a working group of the school district and instrumental in drafting the wellness policy. The wellness committee is responsible for addressing food-related topics of concern to the school community and making wellness-policy recommendations to the board of education.

The board shall initiate a process to establish a wellness committee as a working group of the district. The wellness committee shall draft a wellness policy, facilitate its adoption by the governing board, and oversee regular review, revision, and updating of the policy. The process to form the wellness committee shall be openly announced, accessible, equitable, and inclusive. The wellness committee shall be a diverse and inclusive working group representative of the demographics of the school district as a whole.

The following guidelines pertain to the wellness committee.

The recommended membership of the working group shall be as follows:

- Superintendent.
- Director of Child Nutrition Services.
- Three classified employees appointed by their employee organization.
- Three teachers (elementary, middle, and high school) appointed by their employee organization.
- One principal appointed by his or her employee organization.
- Five students (three middle school and two high school) appointed by student government.
- Ten community/parent representatives appointed by the board of education.

The wellness committee shall meet at least six times a year at hours convenient for public participation and for sufficient time to conduct the group’s business.

Public Policy

The school board will work cooperatively with school boards throughout the state and the nation to advance goals of wellness by

- advocating for label disclosure through state and federal legislation that will clearly label food products that have been irradiated, genetically modified, or exposed to bovine growth hormones;
- sending a board of education resolution requesting support for labeling legislation to school boards in the state, the State School Boards Association, and the National School Boards Association.
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The Guide was inspired by the work of the Child Nutrition Advisory Council of the Berkeley Unified School District. That working group, a forerunner of the wellness committee, drafted and supported to adoption the first school-district wellness policy of its kind in the nation in August of 1999. Their inspirational language is an integrator throughout the Guide ensuring that the intention in adopting the policy, and the policy itself, remain connected.

ABOUT THE CENTER FOR ECOLITERACY

The Center for Ecoliteracy is a nonprofit dedicated to education for sustainable living. Known for its pioneering work with school lunches, gardens, and integrating sustainability into K–12 curricula, the Center has worked with schools and organizations in more than 400 communities. Through its Rethinking School Lunch initiative, the Center promotes the essential connection between healthy school food and teaching about food systems and choices, especially in terms of their impact on health, academic achievement, and the environment. Through its Smart by Nature™ initiative, the Center supports educators advancing sustainability in food practices, building and resource use, community connections, and teaching and learning. The Center offers seminars, consulting, curriculum development, and numerous books and guides, including Smart by Nature: Schooling for Sustainability; Big Ideas: Linking Food, Culture, Health, and the Environment; and the Food, Inc. Discussion Guide.

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